I wish to thank and recognize the work of the Ambulatory Care Restructuring

Committee and the CEO for the work that has been done thus far to help prepare our

system for this major transition. You have made a lot of progress in establishing a work

plan to make the kinds of changes required of us over the next several years. Also, the

CEO and DHS are creating a central leadership team, which is essential to our success.

In order to build on these efforts, the Department of Health Services and the Chief Executive Office should be directed to work with the necessary experts, either internal or external, to conduct a thorough evaluation of our County health care services to determine where in our system we have the opportunity to be self-sustaining, attractive to paying patients, and likely to generate revenue. In some regard, this is similar to developing a business plan for our operations, to determine where we are most likely to maintain profitability—which may be essential in supporting those areas of service where we may not be profitable.

	MOTION
Ridley-Thomas	
Yaroslavsky	
Knabe	
Antonovich	
Molina	

I THEREFORE MOVE THAT, the Chief Executive Office, in consultation with the Department of Health Services, establish a team of experts, including health business professionals, to evaluate our existing system and provide us "business plan"-type recommendations for which services, specialty and otherwise, are most likely to be self-sustaining, competitive and profitable under health care reform, and provide recommendations for how we can best strengthen and utilize those services to support the viability of our health care system as a whole.

ALV/jp